(Registration No. 2009/010528/06)

Annual Financial Statements

For the year ended 31 March 2021

The financial statements of MSSL Global RSA Module Engineering Limited have been audited in compliance with S30 of the Companies Act.

These annual financial statements for the year ended 31 March 2021 were published on 5th July 2021.

(Registration Number: 2009/010528/06)

Annual Financial Statements for the year ended 31 March 2021

General information

Country of incorporation and domicile South Africa

Nature of business and principal activities Manufacturing of moulded parts

Directors Bharat Kumar Garg

Amit Bhakri A Pillay

Registered address 7 Forbes Street

Midstream Estate Ekurhuleni 1692

Business address Plot D1A, Automotive Supplier Park

30 Helium Road Rosslyn Ext 2 Pretoria 0200

Postal address PO Box 2660

Brooklyn Square

Pretoria 0002

Holding company MSSL Mauritius Holdings Limited

Incorporated in Mauritius

Ultimate holding company Motherson Sumi Systems Limited

Incorporated in India

Bankers State Bank of India

Standard Bank of South Africa

Citi Bank

Rand Merchant Bank (FNB)

Auditors Ernst & Young Inc

Secretary YS Rademan

Company registration number 2009/010528/06

Level of assurance These annual financial statements have been audited in

compliance with the applicable requirements of the

Companies Act of South Africa.

(Registration Number: 2009/010528/06)

Annual Financial Statements for the year ended 31 March 2021

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The reports and statements set out below comprise the annual financial statements presented to the shareholders: Page Directors' Responsibilities and Approval 3 4 - 5 Directors' Report Independent Auditor's Report 6 - 8Statement of Financial Position 9 Statement of Profit or Loss and Other Comprehensive Income 10 Statement of Changes in Equity 11 Statement of Cash Flows 12 Accounting policies 13 - 23Notes to the annual financial statements 24 - 46

MSSL Global RSA Module Engineering Limited (Registration Number: 2009/010528/06)

Annual Financial Statements for the year ended 31 March 2021

Directors' Responsibilities and Approval

The directors are required in terms of the Companies Act of South Africa to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements fairly present the state of affairs of the company as at the end of the year end and the results of its operations and cash flows for the period then ended, in conformity with International Financial Reporting Standards. The external auditors are engaged to express an independent opinion on the annual financial statements.

The annual financial statements are prepared in accordance with International Financial Reporting Standards and are based upon appropriate accounting policies consistently applied supported by reasonable and prudent judgements and estimates.

The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the company and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the directors set standards for internal control aimed at reducing the risk of error or loss in a cost-effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the company and all employees are required to maintain the highest ethical standards in ensuring the company's business is conducted in a manner that in all reasonable circumstances are above reproach. The focus of risk management in the company is on identifying, assessing, managing and monitoring all known forms of risk across the company. While operating risk cannot be fully eliminated, the company endeavours to minimize it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The directors are of the opinion, based on the information and explanations given by management that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The directors have reviewed the company's cash flow forecast for the year 31 March 2022 and, in the light of this review and the current financial position, they are satisfied that the company has or has access to adequate resources to continue in operational existence for the foreseeable future.

The external auditors are responsible for independently auditing and reporting on the company's annual financial statements. The annual financial statements have been examined by the company's external auditors and their report is presented on pages 6 to 8.

The external auditors were given unrestricted access to all financial records and related data, including minutes of all meetings of shareholders, the board of directors and committees of the board. The directors believe that all representations made to the independent auditors during their audit are valid and appropriate.

The annual financial statements set out on pages 9 to 46 which have been prepared on the going concern basis, were approved by the directors on 5th July 2021 and are signed on its behalf by:

Director

Bharat Kumar Garg

Director Amit Bhakri

Director

(Registration Number: 2009/010528/06)

Annual Financial Statements for the year ended 31 March 2021

Directors' Report

The Directors submit their report for the year ended 31 March 2021.

1. Incorporation

The company was incorporated in South Africa on 29 May 2009 and obtained a certificate to commence business on the same day.

2. Review of activities

Main business and operations

The company is engaged in manufacturing of moulded parts and operates principally in South Africa. Net profit of the company was 149 850 848 (2020: R 160 231 547 profit), after taxation of R 53 815 781 (2020: R 54 321 520).

Registered office 7 Forbes Street

Midstream Estate Ekurhuleni 1692

Other division address No 2, Wilcox Road

Prospection Isipingo Durban 4113

Business address Plot D1A, Automotive Supplier Park

30 Helium Road Rosslyn Ext 2 Pretoria 0200

Postal address PO Box 2660

Brooklyn Square

Pretoria 0075

3. Going concern

The directors believe that the company has adequate financial resources to continue in operation for the foreseeable future and accordingly the annual financial statements have been prepared on a going concern basis. The directors have satisfied themselves that the company is in a sound financial position and that it has access to sufficient borrowing facilities to meet its foreseeable cash requirements. The directors are not aware of any new material changes that may adversely impact the company. The directors are also not aware of any material non-compliance with statutory or regulatory requirements or of any pending changes to legislation which may affect the company.

4. Events after the reporting period

The directors are not aware of any other matter or circumstance arising since the end of the reporting period that would materially impact the annual financial statements.

5. Directors' interest in contracts

The directors have no interest in contracts for the current period under review.

(Registration Number: 2009/010528/06)

Annual Financial Statements for the year ended 31 March 2021

Directors' Report

6. Authorised and issued share capital

There were no changes in the authorised or issued share capital of the company during the year under review.

7. Dividends

No dividend has been declared during the financial year 2020-21 (2020: R120 000 000)

8. Directors

The directors of the company during the year and to the date of this report are as follows:

Name	Nationality
Bharat Kumar Garg Amit Bhakri	Australian Indian
A Pillay	South Africar

9. Secretary

The secretary of the company is YS Rademan of:

Business address 7 Forbes Street

Midstream Estate

1692

Postal address PO Box 2660

Brooklyn Square

Pretoria 0075

10. Holding company

The company's holding company is MSSL Mauritius Holdings Limited incorporated in Mauritius.

11. Ultimate holding company

The company's ultimate holding company is Motherson Sumi Systems Limited incorporated in India.

12. Auditors

Ernst & Young Inc. will continue in office in accordance with section 90 of the Companies Act of South Africa.

13. Liquidity and solvency

The directors have performed the required liquidity and solvency tests required by the Companies Act of South Africa.



EY 102 Rivonia Road Sandton Private Bag X14 Sandton 2146 Ernst & Young Incorporated Co. Reg. No. 2005/002308/21 Tel: +27 (0) 11 772 3000 Fax: +27 (0) 11 772 4000 Docex 123 Randburg ev.com

Independent Auditor's Report

To the Shareholders of MSSL Global RSA Module Engineering Limited

Report on the Audit of the Annual Financial Statements

Opinion

We have audited the annual financial statements of MSSL Global RSA Module Engineering Limited ('the company') set out on pages 9 to 46, which comprise the statement of financial position as at 31 March 2021, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the annual financial statements, including a summary of significant accounting policies.

In our opinion, the annual financial statements present fairly, in all material respects, the financial position of MSSL Global RSA Module Engineering Limited as at 31 March 2021, and its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Companies Act of South Africa.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Annual Financial Statements section of our report. We are independent of the company in accordance with the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (IRBA Code) and other independence requirements applicable to performing audits of financial statements of the company and in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits of the company and in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the 46-page document titled: "MSSL Global RSA Module Engineering Limited Annual Financial Statements for the year ended 31 March 2021", which includes the Directors' Report as required by the Companies Act of South Africa. The other information does not include the annual financial statements and our auditor's report thereon.

Our opinion on the annual financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the annual financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the annual financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.



If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for Annual Financial Statements

The directors are responsible for the preparation and fair presentation of the annual financial statements in accordance with International Financial Reporting Standards and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of annual financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the annual financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Annual Financial Statements

Our objectives are to obtain reasonable assurance about whether the annual financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.



• Evaluate the overall presentation, structure and content of the annual financial statements, including the disclosures, and whether the annual financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DocuSigned by:

Ernst & Young Inc

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Ernst & Young Inc.
Director – Dawid Petrus Venter
Registered Auditor
Chartered Accountant (SA)

08 July 2021

MSSL Global RSA Module Engineering Limited (Registration Number: 2009/010528/06)
Annual Financial Statements for the year ended 31 March 2021

Statement of Financial Position as at 31 March 2021

Non-current assets Property, plant and equipment 4		Note	31 March 2021 R	31 March 2020 R				
Property, plant and equipment Right-to-use assets 4	Assets							
Right-to-use assets 5 28 359 917 17 079 103 470 717 638 449 365 793 Current assets Inventories 7 59 562 606 51 632 372 2000 000 Trade and other receivables 9 501 272 441 312 000 307 Cash and cash equivalents 10 342 987 222 227 956 955 Current tax receivable 12 678 151 10 783 770 916 500 420 604 373 404 Equity and liabilities Labilities <td <="" colspan="4" td=""><td>Non-current assets</td><td></td><td></td><td></td></td>	<td>Non-current assets</td> <td></td> <td></td> <td></td>				Non-current assets			
Current assets		4						
Current assets	Right-to-use assets	5						
Inventories 7			470 717 638	449 365 793				
Short term loans & advances S	Current assets							
Trade and other receivables 9 501 272 441 312 000 307 Cash and cash equivalents 10 342 987 222 227 956 955 Current tax receivable 12 678 151 10 783 770 916 500 420 604 373 404 Equity and liabilities Factor and liabilities Non-current liabilities In the liabilities <th< td=""><td>Inventories</td><td>7</td><td>59 562 606</td><td>51 632 372</td></th<>	Inventories	7	59 562 606	51 632 372				
Cash and cash equivalents 10 342 987 222 227 956 955 Current tax receivable 1 2 678 151 10 783 770 916 500 420 604 373 404 Equity and liabilities Equity and liabilities Equity Share capital 12 60 000 000 60 000 000 Retained income 411 578 152 261 727 304 A 71 578 152 321 727 304 Liabilities Non-current liabilities Loans from group companies 13 120 750 000 120 750 000 120 750 000 Los 68 373 Deferred Tax Liabilities 14 25 671 301 15 688 373 Deferred Tax Liabilities 14 25 671 301 15 688 373 Deferred Tax Liabilities 17 614 564 159 028 401 Deferred Tax Liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 A18 98 847 318 848 771 A30 25 342 572 983 492 Total Liabilities 915 639 906 732 011 893	Short term loans & advances	8	-	2 000 000				
Current tax receivable 12 678 151 10 783 770 916 500 420 604 373 404	Trade and other receivables	9	501 272 441	312 000 307				
Equity and liabilities Equity and liabilities Equity 12 60 000 000 60 000 000 Retained income 411 578 152 261 727 304 Liabilities Non-current liabilities Non-current lease liabilities 13 120 750 000 120 750 000 Loans from group companies 13 120 750 000 120 750 000 Long term lease liabilities 14 25 671 301 15 658 373 Deferred Tax Liabilities 6 26 193 263 22 620 028 Trade and other payables 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 4 15 989 847 318 848 771 Total Liabilities 743 025 342 572 983 492	Cash and cash equivalents	10	342 987 222	227 956 955				
Total assets 1387 218 058 1053 739 197	Current tax receivable		12 678 151	10 783 770				
Equity and liabilities Equity Share capital Retained income 12 60 000 000 60 000 000 411 578 152 261 727 304 471 578 152 321 727 304 Liabilities Non-current liabilities Loans from group companies Loans from group companies Long term lease liabilities 14 25 671 301 15 658 373 Deferred Tax Liabilities 6 26 193 263 22 620 028 172 614 564 159 028 401 Current liabilities Trade and other payables Short Term Lease liabilities 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 Total Liabilities 743 025 342 572 983 492			916 500 420	604 373 404				
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Share capital 12	Total assets		1 387 218 058	1 053 739 197				
Share capital 12								
Share capital 12 60 000 000 60 000 000 Retained income 411 578 152 261 727 304 471 578 152 321 727 304 Liabilities Non-current liabilities Loans from group companies 13 120 750 000 120 750 000 Long term lease liabilities 14 25 671 301 15 658 373 Deferred Tax Liabilities 6 26 193 263 22 620 028 Trade and other payables Short Term Lease liabilities 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 Total Liabilities 915 639 906 732 011 893	Equity and liabilities							
Retained income 411 578 152 261 727 304 Liabilities Non-current liabilities Loans from group companies 13 120 750 000 120 750 000 Long term lease liabilities 14 25 671 301 15 658 373 Deferred Tax Liabilities 6 26 193 263 22 620 028 Trade and other payables Short Term Lease liabilities 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 Total Liabilities 915 639 906 732 011 893	Equity			,				
471 578 152 321 727 304 Liabilities Non-current liabilities Loans from group companies 13 120 750 000 120 750 000 Long term lease liabilities 14 25 671 301 15 658 373 Deferred Tax Liabilities 6 26 193 263 22 620 028 Trade and other payables Short Term Lease liabilities 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 Total Liabilities 915 639 906 732 011 893	Share capital	12	60 000 000	60 000 000				
Liabilities Non-current liabilities Loans from group companies 13 120 750 000 120 750 000 Long term lease liabilities 14 25 671 301 15 658 373 Deferred Tax Liabilities 6 26 193 263 22 620 028 Trade and other payables Short Term Lease liabilities 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 Total Liabilities 915 639 906 732 011 893	Retained income		411 578 152	261 727 304				
Non-current liabilities Loans from group companies 13 120 750 000 120 750 000 Long term lease liabilities 14 25 671 301 15 658 373 Deferred Tax Liabilities 6 26 193 263 22 620 028 Current liabilities Trade and other payables 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 Total Liabilities 915 639 906 732 011 893			471 578 152	321 727 304				
Loans from group companies 13 120 750 000 120 750 000 Long term lease liabilities 14 25 671 301 15 658 373 Deferred Tax Liabilities 6 26 193 263 22 620 028 Trade and other payables Short Term Lease liabilities 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 Total Liabilities Total Liabilities 915 639 906 732 011 893	Liabilities			_				
Long term lease liabilities 14 25 671 301 15 658 373 Deferred Tax Liabilities 6 26 193 263 22 620 028 Trade and other payables Short Term Lease liabilities 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 Total Liabilities 915 639 906 732 011 893	Non-current liabilities							
Deferred Tax Liabilities 6 26 193 263 22 620 028 Current liabilities Trade and other payables 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 Total Liabilities 915 639 906 732 011 893	Loans from group companies	13	120 750 000	120 750 000				
Total Liabilities Total Liabilities 172 614 564 159 028 401 Current liabilities 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 743 025 342 572 983 492	Long term lease liabilities	14	25 671 301	15 658 373				
Current liabilities Trade and other payables 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 Total Liabilities 915 639 906 732 011 893	Deferred Tax Liabilities	6	26 193 263	22 620 028				
Trade and other payables 15 322 720 572 251 819 785 Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 Total Liabilities 915 639 906 732 011 893			172 614 564	159 028 401				
Short Term Lease liabilities 17 4 314 923 2 314 936 Deferred income 18 415 989 847 318 848 771 Total Liabilities 572 983 492 Total Liabilities 915 639 906 732 011 893	Current liabilities							
Deferred income 18 415 989 847 318 848 771 743 025 342 572 983 492 Total Liabilities 915 639 906 732 011 893	Trade and other payables							
Total Liabilities 743 025 342 572 983 492 915 639 906 732 011 893		17	4 314 923	2 314 936				
Total Liabilities 915 639 906 732 011 893	Deferred income	18	415 989 847	318 848 771				
Total Liabilities 915 639 906 732 011 893			7/3 025 3/2	572 083 402				
			/43 023 342	314 703 474				
	Total Liabilities		915 639 906	732 011 893				
			-					

MSSL Global RSA Module Engineering Limited (Registration Number: 2009/010528/06) Annual Financial Statements for the year ended 31 March 2021

Statement of Profit or Loss and Other Comprehensive Income

	Note	31 March 2021 R	31 March 2020 R
Revenue	19	1 394 830 173	1 211 023 057
Cost of sales	20	(902 656 702)	(719 075 476)
Gross profit		492 173 471	491 947 581
Other income	21	42 296 729	53 983 341
Operating expenses	22	(321 588 930)	(318 818 625)
Operating profit		212 881 270	227 112 297
Investment revenue	23	2 550 010	5 685 304
Finance costs	24	(11 764 651)	(18 244 534)
Profit before taxation		203 666 629	214 553 067
Income tax expense	25	(53 815 781)	(54 321 520)
Profit for the year		149 850 848	160 231 547
Total comprehensive income for the year		149 850 848	160 231 547

MSSL Global RSA Module Engineering Limited (Registration Number: 2009/010528/06)
Annual Financial Statements for the year ended 31 March 2021

Statement of Changes in Equity

	Share capital	Retained income	Total
	R	R	R
Balance as at 31 March 2019	60 000 000	221 495 757	281 495 757
Total comprehensive profit for the year	-	160 231 547	160 231 547
Dividend paid		(120 000 000)	(120 000 000)
Balance as at 31 March 2020	60 000 000	261 727 304	321 727 304
Total comprehensive profit for the year	-	149 850 848	149 850 848
Dividend paid		-	_
Balance as at 31 March 2021	60 000 000	411 578 152	471 578 152

MSSL Global RSA Module Engineering Limited (Registration Number: 2009/010528/06)
Annual Financial Statements for the year ended 31 March 2021

Statement of Cash Flows

	Note	31 March 2021 R	31 March 2020 R
Cash flows from operating activities			
Cash generated from operations	28.1	240 359 301	464 308 005
Interest income		2 229 170	5 685 304
Finance cost		(11 367 125)	(15 894 368)
Taxation paid	28.2	(52 136 927)	(67 974 365)
Net cash from operating activities		179 084 419	386 124 576
Cash flows from investing activities			
Additions to property, plant, and equipment	4	(70 247 947)	(97 273 772)
Increase/ (decrease) in loans advanced to group companies		2 000 000	(2 000 000)
Net cash from investing activities		(68 247 947)	(99 273 772)
Cash flows from financing activities			
Repayment of long-term loans		-	(40 000 000)
Dividend paid		-	(120 000 000)
Net cash from financing activities			(160 000 000)
Total cash, cash equivalents and bank overdrafts movement			
for the year		110 836 472	126 850 804
Cash, cash equivalents and bank overdrafts		227 956 955	116 168 398
Effect of exchange rate movement on cash balances		4 193 795	(15 062 247)
Total cash, cash equivalents and bank overdrafts at end of the year	10	342 987 222	227 956 955

(Registration Number: 2009/010528/06)

Annual Financial Statements for the year ended 31 March 2021

Accounting policies

1. Basis of preparation

The annual financial statements have been prepared in accordance with International Financial Reporting Standards, and the Companies Act of South Africa. The annual financial statements have been prepared on the historical cost basis, except for certain financial instruments that are measured at fair value and incorporate the principal accounting policies set out below. They are presented in South African Rands.

These accounting policies are consistent with the previous period.

1.1 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements.

Significant judgements include:

Taxation

Judgement is required in determining the provision for income taxes due to the complexity of legislation. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The company recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

The company recognises the net future tax benefit related to deferred income tax assets to the extent that it is probable that the deductible temporary differences will reverse in the foreseeable future. Assessing the recoverability of deferred income tax assets requires the company to make significant estimates related to expectations of future taxable income. Estimates of future taxable income are based on forecast cash flows from operations and the application of existing tax laws. To the extent that future cash flows and taxable income differ significantly from estimates, the ability of the company to realise the net deferred tax assets recorded at the end of the reporting period could be impacted.

Trade receivables

The company assessed its trade receivables for impairment at the end of each reporting period. In determining whether an impairment loss should be recorded in profit or loss, the company makes judgements as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a financial asset.

Residual values and useful lives of plant and equipment

The directors reviewed the residual values, useful lives and carrying amount of its plant and equipment to determine the appropriate level of depreciation and whether there is any indication that those assets have suffered an impairment loss. The directors judged a residual value of zero as a result of the fact that furniture and equipment are held for trading and are normally scrapped.

Impairment testing

The company reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. Assets are grouped at the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. If there are indications that impairment may have occurred, estimates are prepared for expected future cash flows for each group of assets.

(Registration Number: 2009/010528/06)

Annual Financial Statements for the year ended 31 March 2021

Accounting policies

1.1 Significant judgements and sources of estimation uncertainty (Continued)

Provisions

Provisions were raised, and management determined an estimate based on the information available.

1.2 Property, Plant and Equipment

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits associated with the item will flow to the company; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Major spare parts and stand by equipment which are expected to be used for more than one period are included in property, plant and equipment. In addition, spare parts and stand by equipment which can only be used in connection with an item of property, plant and equipment are accounted for as property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspections are derecognised.

Land is not depreciated. Property, plant and equipment is depreciated on the straight-line basis over its expected useful lives to the estimated residual value.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

The useful lives of items or property, plant and equipment have been assessed as follows:

Item	Average useful life
Buildings	20 years
Plant and equipment	10 years
Furniture and fittings	6 years
Office equipment	10 years
Generators	10 years
Computer equipment	3 years
Moulds and dies	6.17 years
Electrical installation	10 years
Factory equipment	10 years

Capital work in progress is reflected at cost and is only depreciated once available for use as intended by management.

The residual value, useful life and depreciation method of each asset is reviewed, and adjusted if appropriate, at the end of each reporting period. If the expectations differ from previous estimates, the change is accounted for as a change in accounting estimate.

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Accounting policies

1.2 Property, Plant and Equipment (Continued)

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

The depreciation charge for each period is recognised in profit or loss unless it is included in the carrying amount of another asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in profit or loss when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

1.3 Intangible Assets

An intangible asset is recognised when:

- it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity; and the
- cost of the asset can be measured reliably.

Intangible assets are initially recognised at cost.

An intangible asset arising from development (or from the development phase of an internal project) is recognised when:

- it is technically feasible to complete the asset so that it will be available for use or sale.
- there is an intention to complete and use or sell it.
- there is an ability to use or sell it.
- it will generate probable future economic benefits.
- there are available technical, financial and other resources to complete the development and to use or sell
 the asset.
- the expenditure attributable to the asset during its development can be measured reliably.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight-line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed every period-end.

Reassessing the useful life of an intangible asset with a finite useful life, after it was classified as indefinite is an indicator that the asset may be impaired. As a result, the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.

Amortisation is provided to write down the intangible assets, on a straight-line basis, to their residual values as follows:

ItemUseful lifeComputer software2 years

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Accounting policies

1.4 Financial instruments

Classification

The company classifies financial assets and financial liabilities into the following categories:

- Loans and receivables
- Financial liabilities measured at amortised cost

Classification depends on the purpose for which the financial instruments were obtained / incurred and takes place at initial recognition. Classification is re-assessed on an annual basis, except for derivatives and financial assets designated as at fair value through profit or loss, which shall not be classified out of the fair value through profit or loss category.

Initial recognition and measurement

Financial instruments are recognised initially when the company becomes a party to the contractual provisions of the instruments.

The company classifies financial instruments, or their component parts, on initial recognition as a financial asset, a financial liability or an equity instrument in accordance with the substance of the contractual arrangement.

Financial instruments are measured initially at fair value, except for equity investments for which a fair value is not determinable, which are measured at cost and are classified as available-for-sale financial assets.

For financial instruments which are not at fair value through profit or loss, transaction costs are included in the initial measurement of the instrument.

Subsequent measurement

Loans and receivables are subsequently measured at amortised cost, using the effective interest method, less accumulated impairment losses.

Available-for-sale financial assets are subsequently measured at fair value. This excludes equity investments for which a fair value is not determinable, which are measured at cost less accumulated impairment losses.

Gains and losses arising from changes in fair value are recognised in other comprehensive income and accumulated in equity until the asset is disposed of or determined to be impaired. Interest on available-for-sale financial assets calculated using the effective interest method is recognised in profit or loss as other income. Dividends received on available-for-sale equity instruments are recognised in profit or loss as other income when the company's right to receive payment is established.

Changes in fair value of available-for-sale financial assets denominated in a foreign currency are analysed between translation differences resulting from changes in amortised cost and other changes in the carrying amount. Translation differences on monetary items are recognised in profit or loss while translation differences on non-monetary items are recognised in other comprehensive income and accumulated in equity.

Financial liabilities at amortised cost are subsequently measured at amortised cost, using the effective interest method.

Loans to and from group companies

These include loans from the holding company and is recognised initially at fair value plus direct transaction costs. Loans from group companies are classified as financial liabilities measured at amortised cost.

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Accounting policies

1.4 Financial instruments (Continued)

Trade and other receivables

Trade receivables are measured at initial recognition at fair value and are subsequently measured at amortised cost using the effective interest rate method. Appropriate allowances for estimated irrecoverable amounts are recognised in profit or loss when there is objective evidence that the asset is impaired. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the trade receivable is impaired. The allowance recognised is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition.

Trade and other receivables

The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in profit or loss within operating expenses. When a trade receivable is uncollectable, it is written off against the allowance account for trade receivables. Subsequent recoveries of amounts previously written off are credited against operating expenses in profit or loss.

Trade and other receivables are classified as loans and receivables.

Trade and other payables

Trade payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and demand deposits and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These are initially and subsequently recorded at fair value.

1.5 Income tax

Current income tax assets and liabilities

Current income tax for current and prior periods is, to the extent unpaid, recognised as a liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as an asset.

Current income tax liabilities (assets) for the current and prior periods are measured at the amount expected to be paid to (recovered from) the tax authorities, using the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulations is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax assets and liabilities

A deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from the initial recognition of an asset or liability in a transaction which at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss).

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Accounting policies

1.5 Income tax (Continued)

A deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised. A deferred tax asset is not recognised when it arises from the initial recognition of an asset or liability in a transaction at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss).

A deferred tax asset is recognised for the carry forward of unused tax losses to the extent that it is probable that future taxable profit will be available against which the unused tax losses can be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised, or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Income tax expenses

Current and deferred taxes are recognised as income or an expense and included in profit or loss for the period, except to the extent that the tax arises from:

- a transaction or event which is recognised, in the same or a different period, to other comprehensive income, or
- a business combination

Current tax and deferred taxes are charged or credited to other comprehensive income if the tax relates to items that are credited or charged, in the same or a different period, to other comprehensive income.

Current tax and deferred taxes are charged or credited directly to equity if the tax relates to items that are credited or charged, in the same or a different period, directly in equity.

1.6 Leases

The company has applied IFRS 16 using the modification retrospective approach and therefore the comparative information has not been restated and continues to be reported under IAS 17 and IFRIC 4 are disclosed separately if they are different from those under IFRS 16 and the impact of changes is disclosed in Notes 26.

A. Significant accounting policy

Policy applicable from 1 January 2019

At inception of a contract, the company assesses whether a contract is, or contains, a lease. A contract is or contains, a lease if the contract conveys the right to control the use of an identified assets for a period of time in exchange for the consideration. To assess whether a contract conveys the right to control the use of an identified assets, the company assesses whether.

- the contract involves the use of an identified asset- this may be specified explicitly or implicitly and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified:
- the company has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use: and
- the company has the right to direct the use of the assets. The company has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare case where the decision about how and for what purpose the asset is used is predetermined, the company has the right to direct the use of the asset if either:
- the company has the right to operate the asset: or
- the company designed the asset in a way that predetermines how and for what purpose it will be used.

This policy is applied to contracts entered into, or changed, on or after 1 January 2019.

At inception or on reassessment of a contract that contains a lease component, the company allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices. However, for the leases of land and building in which it is a lessee, the company has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

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Accounting policies

Policy applicable from 1 January 2019

For contracts entered into before I January 2019, the company determined whether the arrangement was or contained a lease based on the assessment of whether:

Fulfilment of the arrangement was dependent on the use of a specific asset or assets; and

- The arrangement has conveyed a right to use the asset. An arrangement conveyed the right to use the asset if one of the following was met;
- The purchaser has the ability or right to control physical access to the asset while obtaining or controlling more than an insignificant amount of the output; or
- Facts and circumstances indicated that it was remote that other parties would take more than an insignificant amount of the output, and the price per unit was neither fixed per unit of output nor equal to the current market price per unit of output.

1.7 Inventories

Inventories are stated at lower of cost and net realisable value. Cost is determined using the weighted average method. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overhead. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

1.8 Share capital and equity

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities.

1.9 Impairment of non-financial assets

The company assesses at each end of the reporting period whether there is any indication that an asset may be impaired. If any such indication exists, the company estimates the recoverable amount of the asset:

- tests intangible assets with an indefinite useful life or intangible assets not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed during the annual period and at the same time every period.
- tests goodwill acquired in a business combination for impairment annually.

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the recoverable amount of the cash-generating unit to which the asset belongs is determined.

The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and its value in use.

If the recoverable amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. That reduction is an impairment loss.

An impairment loss of assets carried at cost less any accumulated depreciation or amortisation is recognised immediately in profit or loss. Any impairment loss of a revalued asset is treated as a revaluation decrease.

An entity assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for assets other than goodwill may no longer exist or may have decreased. If any such indication exists, the recoverable amounts of those assets are estimated.

The increased carrying amount of an asset other than goodwill attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior periods.

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Accounting policies

A reversal of an impairment loss of assets carried at cost less accumulated depreciation or amortisation other than goodwill is recognised immediately in profit or loss. Any reversal of an impairment loss of a re-valued asset is treated as a revaluation increase.

1.10 Government grants

Government grants are recognised when there is reasonable assurance that:

- the company will comply with the conditions attaching to them; and
- the grants will be received.

Government grants are recognised as income over the periods necessary to match them with the related costs that they are intended to compensate.

A government grant that becomes receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the entity with no future related costs is recognised as income during the period in which it becomes receivable.

Government grants related to assets, including non-monetary grants at fair value, are presented in the statement of financial position by setting up the grant as deferred income.

Repayment of a grant related to income is applied first against any un-amortised deferred credit set up in respect of the grant. To the extent that the repayment exceeds any such deferred credit, or where no deferred credit exists, the repayment is recognised immediately as an expense.

Repayment of a grant related to an asset is recorded by increasing the carrying amount of the asset or reducing the deferred income balance by the amount repayable. The cumulative additional depreciation that would have been recognised to date as an expense in the absence of the grant is recognised immediately as an expense.

1.11 Employee benefits

Short-term employee benefits

The cost of short-term employee benefits, (those that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service), are recognised in the period on which the service is rendered and are not discounted.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs.

The expected cost of profit sharing and bonus payments is recognised as an expense when there is a legal or constructive obligation to make such payments as a result of past performance.

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Accounting policies

1.12 Provisions and contingencies

Provisions are recognised when:

- the company has a present obligation as a result of a past event;
- it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and
- a reliable estimate can be made of the obligation.

The amount of a provision is the present value of the expenditure expected to be required to settle the obligation.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement shall be recognised when, and only when, it is virtually certain that reimbursement will be received if the entity settles the obligation. The reimbursement shall be treated as a separate asset. The amount recognised for the reimbursement shall not exceed the amount of the provision.

Provisions are not recognised for future operating losses.

If an entity has a contract that is onerous, the present obligation under the contract shall be recognised and measured as a provision.

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Accounting policies

1.13 Revenue

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- the company has transferred to the buyer the significant risks and rewards of ownership of the goods:
- the company retains neither continuing managerial involvement to the degree usually associated with owner ship nor effective control over the goods sold:
- the amount of revenue can be measured reliably:
- it is probable that the economic benefits associated with the transaction will flow to the company; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue is measured at the fair value of the consideration received or receivable and represents the amounts receivable for goods and services provided in the normal course of business, net of trade discounts and volume rebates, and value added tax.

Revenue is earned from two separate revenue streams:

1) Tooling revenue

The Company changed its accounting policy with respect to the recognition of tooling revenue. The Company applies the 'percentage of completion method' to determine the appropriate amount to recognize in a given period. The Company determines the stage of completion on the basis of milestones achieved to date. When the outcome of a contract can be estimated reliably, and it is probable that the contract will be profitable, contract revenue is recognised over the period of the contract by reference to the stage of completion. Contract costs are recognised as expenses by reference to the stage of completion of the contract activity at the end of the reporting period. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately. Revenue is recognised only to the extent of contract costs incurred that is probable to be recoverable. The company does not recognize profit on booking of such revenue ("Zero profit margin method") the costs include all expenses incurred in direct relation to the specific projects and a proportion of the fixed and variable general costs incurred on the basis of normal capacity for the Company's contracts. On the balance sheet, the Company reports the net contract position for each contract as either an asset or a liability. A contract represents an asset where costs incurred plus recognised profits (less recognised losses) exceed progress billings; a contract represents a liability where the opposite is the case.

Prior to this change in policy the Company recognized tooling based on the 'completed contract method'.

The Company believes the new policy is preferable and it more closely aligns the accounting for tooling transactions based on 'percentage of completion method'.

The impact of this change in accounting policy on the financial statements is primarily on the recognition of revenue and cost on achievement/completion of milestone of related tooling transactions. This change did not result in a material impact on the profitability of the current year or any years included within these financial statements. The impact on each line item of the primary financial statements since the adoption of above is provided as restated figures on the respective years.

Deferred revenue

Deferred revenue is earned from the sale of tools to contract customers. The deferred revenue is recognised per the conditions and terms as set out in the customer contracts. Balances will be transferred from deferred revenue to revenue on the passing of risks and rewards to the contract customers per the revenue recognition criteria above.

2) Component revenue

Component revenue is earned from the manufacture and supply of motor vehicle components to the various contract customers. The risks and rewards of ownership are transferred to the customer on delivery of the components to the customers' premises.

All recognition criteria are applied when accounting for both revenue streams per the conditions above.

Interest is recognised, in profit or loss, using the effective interest rate method.

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Accounting policies

1.14 Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of that asset until such time as the asset is ready for its intended use. The amount of borrowing costs eligible for capitalisation is determined as follows:

- Actual borrowing costs on funds specifically borrowed for the purpose of obtaining a qualifying asset less any temporary investment of those borrowings.
- Weighted average of the borrowing costs applicable to the entity on funds generally borrowed for the
 purpose of obtaining a qualifying asset. The borrowing costs capitalised do not exceed the total borrowing
 costs incurred.

The capitalisation of borrowing costs commences when:

- expenditures for the asset have occurred
- borrowing costs have been incurred, and
- activities that are necessary to prepare the asset for its intended use or sale are in progress.

Capitalisation is suspended during extended periods in which active development is interrupted.

Capitalisation ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are complete.

All other borrowing costs are recognised as an expense in the period in which they are incurred.

1.15 Translation of foreign currencies

Foreign currency transactions

A foreign currency transaction is recorded, on initial recognition in Rands, by applying to the foreign currency amount the spot exchange rate between the functional currency and the foreign currency at the date of the transaction.

At the end of the reporting period:

- foreign currency monetary items are translated using the closing rate;
- non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction; and
- non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items or on translating monetary items at rates different from those at which they were translated on initial recognition during the period or in previous annual financial statements are recognised in profit or loss in the period in which they arise.

When a gain or loss on a non-monetary item is recognised to other comprehensive income and accumulated in equity, any exchange component of that gain or loss is recognised to other comprehensive income and accumulated in equity. When a gain or loss on a non-monetary item is recognised in profit or loss, any exchange component of that gain or loss is recognised in profit or loss.

Cash flows arising from transactions in a foreign currency are recorded in Rands by applying to the foreign currency amount the exchange rate between the Rand and the foreign currency at the date of the cash flow.

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Notes to the annual financial statements

2. Standards and Interpretations

2.1 The accounting policies adopted are consistent with those of the previous financial year.

3. Risk management

Capital risk management

The company's objectives when managing capital are to safeguard the company's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The capital structure of the company consists of debt, which includes the borrowings (excluding derivative financial liabilities) disclosed in note 13, cash and cash equivalents disclosed in note 10, and equity as disclosed in the statement of financial position.

In order to maintain or adjust the capital structure, the company may adjust the amounts of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

There are no externally imposed capital requirements.

Financial risk management

The company's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk and cash flow interest rate risk), credit risk and liquidity risk.

The company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the company's financial performance. Risk management is carried out by a central treasury department (group treasury) under policies approved by the ultimate holding company's board of directors. Group treasury identifies, evaluates and hedges financial risks in close co-operation with the group's operating units. The directors provide written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.

Notes to the annual financial statements

3. Risk management (Continued)

Liquidity risk

Cash flow forecasting is performed in the operating segments of the company and aggregated by company finance. Company finance monitors rolling forecasts of the company's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the company does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities. Such forecasting takes into consideration the company's debt financing plans, covenant compliance, compliance with internal statement of financial position ratio targets and, if applicable external regulatory or legal requirements — for example, currency restrictions.

The table below analyses the company's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position date to the contractual maturity date. Derivative financial liabilities are included in the analysis if their contractual maturities are essential for an understanding of the timing of the cash flows. The amounts disclosed in the table are the contractual undiscounted cash flows.

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Notes to the annual financial statements

3. Risk management (Continued)

As at 31 March 2021	Less than 1 year	Between 1 and 5 years
Borrowings	-	120 750 000
Trade and other payables	322 720 572	
	Less than 1	Between 1
As at 31 March 2020	year	and 5 years
Borrowings	-	120 750 000
Trade and other payables	251 819 785	-

Interest rate risk

The company's interest rate risk arises from long-term borrowings. Borrowings issued at variable rates expose the company to cash flow interest rate risk. The cash received from borrowings is managed to ensure funds are invested in a manner to achieve maximum returns whilst minimising risks. The scenarios are run only for liabilities that represent the major interest-bearing positions. Based on the simulations performed, the impact on pre-tax profit of a 2% shift would be maximum increase of NIL. The simulation is done on quarterly basis to verify that the maximum loss potential is within the limit given by the management.

Credit risk

Credit risk consists mainly of cash deposits, cash equivalents, derivative financial instruments and trade debtors. The company only deposits cash with major banks with high quality credit standing and limits exposure to any one counterparty. Trade receivables comprise a widespread customer base. Management evaluated credit risk relating to customers on an ongoing basis. If customers are independently rated, these ratings are used.

Foreign exchange risk

The company operates internationally and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the US dollar. Foreign exchange risk arises from future commercial transactions, recognised assets and liabilities. The company does not hedge foreign exchange fluctuations.

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Notes to the annual financial statements	Note	31 March	31 March
		2021	2020
		R	R

3. Risk management (Continued)

Sensitivity analysis

The company analyses its interest rate exposure. The company calculates the impact on profit and loss by simulating scenarios of interest rate shifts. These are done only for major interest-bearing liabilities. Since the long-term borrowings were settled during the year this sensitivity would have zero effect.

The following table reflects the market value of the company's assets and liabilities at year end in other currencies.

The carrying amount of trade and other receivables are denominated in the following currencies:

Rand US Dollar	501 272 441	301 420 016
	501 272 441	301 420 016
The carrying amount of trade and other payables are denominated in the following	currencies:	
Rand	92 181 552	118 670 787
British Pound	-	-
Euro	27 080 258	26 154 097
US Dollar	113 350 432	85 383 178
Indian Rupee	342 155	615 796
Thai Baht	-	-
GBP	-	-
Japanese Yen	54 418	152 653
Australian Dollar	381 983	396 707
	233 390 798	231 373 218
Exchange rates used for conversion of foreign items were:		
British Pound	20.34	22.14
Euro	17.31	19.66
US Dollar	14.76	17.83
Indian Rupee	0.20	0.24
Thai Baht	0.47	0.54
Japanese Yen	0.13	0.17
GBP	20.34	22.14
Australian Dollar	11.21	10.94

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Notes to the annual financial statements

Property, plant and equipment

		Accumulated	Net book
	Cost	Depreciation	Value
2021	R	R	R
Owned assets			
Land	40 073 116	-	40 073 116
Buildings	165 907 510	(61 292 362)	104 615 149
Plant and equipment	491 471 737	(269 912 345)	221 559 392
Furniture and fittings	3 150 619	(2 225 713)	924 906
Capital work in progress	21 727 993	-	21 727 993
Office equipment	1 404 902	(727 954)	676 948
Computer equipment	6 111 450	(5 581 852)	529 598
Generators	1 025 000	(349 925)	675 075
Moulds and dies	95 312	(95 312)	-
Electrical installation	34 203 899	(23 341 255)	10 862 644
Factory equipment	80 686 439	(39 973 539)	40 712 900
	845 857 978	(403 500 256)	442 357 721
		Accumulated	Net book
	Cost	Depreciation	Value
2020	R	R	R
Owned assets			
Land	40 073 116	-	40 073 116
Buildings	165 907 510	(52 996 986)	112 910 524
Plant and equipment	392 084 542	(230 028 814)	162 055 728
Furniture and fittings	3 150 619	(1 865 504)	1 285 115
Capital work in progress	57 681 326	-	57 681 326
Office equipment	1 380 564	(589 297)	791 267
Computer equipment	5 800 804	(4 982 829)	817 975
Generators	1 025 000	(247 425)	777 575
Moulds and dies	95 312	(92 962)	2 350
Electrical installation	31 159 283	(20 220 851)	10 938 432
Factory equipment	77 251 955	(32 298 673)	44 953 282
	775 610 031	(343 323 341)	432 286 690

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Notes to the annual financial statements

4. Property, plant and equipment (Continued)

Reconciliation of property, plant and equipment - 2021

	2020 R	Additions R	Transfers R	Depreciation R	2021 R
Owned assets					
Land	40 073 116	-	-	-	40 073 116
Buildings	112 910 523	-	-	(8 295 376)	104 615 149
Plant and equipment	162 055 729	75 023 948	24 363 247	(39 883 531)	221 559 392
Furniture and fittings	1 285 115	$(710\ 045)$	710 045	(360 209)	924 906
Capital work in progress	57 681 327	6 753 793	(42 707 126)	-	21 727 993
Office equipment	791 266	$(308\ 258)$	332 596	(138 656)	676 948
Computer equipment	817 975	(383 022)	693 668	(599 023)	529 598
Generators	777 575	-	-	$(102\ 500)$	675 075
Moulds and dies	2 350	-	-	(2 350)	-
Electrical installation	10 938 433	2 667 739	377 177	(3 120 404)	10 862 644
Factory equipment	44 953 282	4 756 026	8 190 510	(7 674 865)	40 712 900
	432 286 690	78 287 830	(8 039 883)	(60 176 914)	442 357 721

Reconciliation of property, plant and equipment - 2020

	2019 R	Additions R	Transfers R	Depreciation R	2020 R
Owned assets					
Land	40 073 116	-	-	-	40 073 116
Buildings	118 462 665	2 743 234	-	(8 295 376)	112 910 524
Plant and equipment	181 296 180	12 223 032	24 363 247	(55 826 730)	162 055 728
Furniture and fittings	1 651 737	(710 045)	710 045	(366 622)	1 285 115
Capital work in progress	17 810 418	82 578 034	(42 707 126)	-	57 681 326
Office equipment	893 090	(297 656)	332 596	(136 764)	791 267
Computer equipment	1 073 019	(193 619)	693 668	(755 093)	817 975
Generators	880 075	-	-	(102 500)	777 575
Moulds and dies	164 790	-	-	(14 129)	2 350
Electrical installation	14 054 361	(377 178)	377 177	(3 115 928)	10 938 432
Factory equipment	34 874 329	9 347 852	8 190 510	(7 459 409)	44 953 282
	411 085 468	105 313 654	(8 039 883)	(76 072 551)	432 286 690

Details of properties

Erf 411, Isipingo, KwaZulu-Natal

The property measures 200637 hectares and is registered under deed number G92/952

Purchase price: 24 January 2011 40 073 116 40 073 116

All the mortgage has been returned subsequent to repayment of loan.

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Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements	Note	31 March 2021 R	31 March 2020 R
5. Right to use of asset			
	Cost	Accumulated Depreciation	Net book Value
2021	R	R	R
Lease Assets			
Plant & Machinery	2 524 242	(912 690)	1 611 552
Vehicles	4 512 076	(1 978 227)	2 533 849
Land	26 775 624	(2 561 108)	24 214 516
	33 811 942	(5 452 025)	28 359 917
		Accumulated	Net book
	Cost	Depreciation	Value
2020	R	R	R
Lease Assets			
Plant & Machinery	2 673 855	(598 593)	2 075 262
Vehicles	4 448 074	(1 099 774)	3 348 300
Land	12 804 462	(1 148 921)	11 655 541
	19 926 391	(2 847 288)	17 079 103

Company has lease contracts for Land and various items of Plant and Machinery, Vehicles and other equipment used in its operations.

Lease of Land has lease terms of 20 years, Leases of plant and machinery generally have lease terms between 2 and 5 years, while motor vehicles and other equipment generally have lease terms between 3 and 5 years.

The Company's obligations under its leases are secured by the lessor's title to the leased assets. Generally, the Company is restricted from assigning and subleasing the leased assets.

There are several lease contracts that include extension and termination options and variable lease payments. The company also have certain leases of office equipment with low value.

MSSL Global RSA Module Engineering Limited (Registration Number: 2009/010528/06) Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements	Note	31 March 2021 R	31 March 2020 R
6. Deferred tax			
Deferred tax (liabilities)			
Current deferred tax asset		2 093 360	1 663 069
Non-current deferred tax asset		104 387 958	68 861 064
Current deferred tax liability		(86 589 703)	(51 227 300)
Non-current deferred tax liability		(45 248 960)	(41 916 861)
Prior year Deferred Tax over /(under) provision		(838 036)	
		(26 193 263)	(22 620 028)
Deferred tax asset			
Deferred tax on provisions		2 093 360	1 663 069
Finance Lease – liability		8 396 143	5 032 527
Deferred tax in income received in advance		95 993 933	63 828 537
		106 483 436	70 524 133
Deferred tax liability			
Deferred tax on fixed assets		(37 308 183)	(36 337 472)
Deferred tax on Section 24C allowance		(86 394 540)	(51 062 830)
Deferred tax on prepayments		(156 042)	(163 417)
Finance Lease - asset		(7 940 777)	(5 579 389)
Deferred tax on provision for doubtful debts		(39 121)	(1 053)
1		(131 838 662)	(93 144 161)
Reconciliation of deferred tax (liabilities)/ asset			
Balance at the beginning of the year		(22 620 028)	(44 367 671)
Provisions		430 291	(581 111)
Income received in advance		32 165 395	43 325 804
Lease adjustment		(35 331 710)	(546 863)
Section 24C allowance		(33 421)	(31 585 233)
Prepaid expenses		(38 068)	(32 164)
Doubtful debt provision		3 363 616	114 120
Government grants		(3 158 628)	5 953 666
Wear and tear allowance		(970 711)	5 099 424
		(26 193 263)	(22 620 028)

(Registration Number: 2009/010528/06)

Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements	Note	31 March 2021 R	31 March 2020 R
7. Inventories			
Raw materials, components		25 891 854	29 208 644
Components work in progress		23 898 155	12 057 765
Tooling work in progress		-	-
Finished goods		9 772 597	10 365 963
		59 562 606	51 632 372
8. Short term loans and Advances			
Loans and advances to related parties Unsecured, considered good			
Loans to related parties		-	2 000 000
			2 000 000
9. Trade and other receivables			
Trade receivables		425 663 004	302 598 204
Prepayments		583 294	500 807
Interest receivable (Current portion only)		35 778	32 917
Deposits		2 823 859	1 576 687
South African Revenue Services		72 166 506	7 291 692
		501 272 441	312 000 307
Fair value of trade and other receivables			
Trade and other receivables		501 272 441	312 000 307

The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable mentioned above. The company does not hold any collateral as security.

Due to the short-term nature of the current receivables, their carrying amount is assumed to be the same as their fair value. The effect of discounting is negligible. The fair values are classified as level 3 fair values in the fair value hierarchy due to the inclusion of unobservable inputs, including counterparty credit risk.

Trade and other receivables past due but not impaired

Trade and other receivables which are less than 3 months past due are not considered to be impaired. At 31 March 2021, R2 877 175 (31st March 2020: R1 023 160) were past due but not impaired.

MSSL Global RSA Module Engineering Limited (Registration Number: 2009/010528/06) Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements	Note	31 March 2021 R	31 March 2020 R
10. Cash and cash equivalents		T.	K
Cash and cash equivalents consist of:			
Bank balances		342 987 222	227 956 955
Bank ratings: Standard Bank Citibank F3 State Bank of India Rand Merchant Bank (FNB) F3			
Cash and cash equivalents comprise of the above for the pu	urposes of the cash flo	ow statement.	
All bank accounts are denominated in Rands.			
The following facilities exist at year end:			
Standard Bank:			
In respect of Vehicles Asset Financing In respect of Credit Card In respect of SB Fleet Management		2 964 788 120 000 60 000	4 783 487 120 000 60 000
11. Financial assets by category			
The accounting policies for financial instruments have been	applied to the line iter	ms below:	
Loans and receivables			
Trade and other receivables – excluding VAT, prepayments Cash and cash equivalents	deposits	425 663 004 342 987 222 768 650 226	302 598 204 227 956 955 530 555 159
12. Share capital			
Authorised			
60 000 000 Ordinary shares of R1 each		60 000 000	60 000 000
Issued, subscribed and Paid up:			
60 000 000 Ordinary shares of R1 each		60 000 000	60 000 000
Reconciliation of number of shares issued			
Reported at the beginning of the year		60 000 000	60 000 000
Issued			
60 000 000 Ordinary shares of R1 each		60 000 000	60 000 000

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Notes to the annual financial statements

MSSL Mauritius Holdings Limited

Annual Financial Statements for the year ended 31 March 2021

		2021	2020
		R	R
13.	Loans from group companies		
Holdi	ng company		

Note

31 March

31 March

(120 750 000) (120 750 000)

The loan forms part of 4 separate agreements with the following terms and conditions:

Agreement 1

The maximum loan amount is R 38m. Interest is due half-yearly at JIBAR plus 250 base points with a termination date of 30 June 2023 and has flexible repayment terms. The loan may be paid in whole or part earlier than the termination date.

Agreement 2

The sanctioned loan amount is R 40m and availed loan amount is R32.75m. Interest is due half-yearly at JIBAR plus 250 base points with a termination date of 31 December 2023 and has flexible repayment terms. The loan may be paid in whole or part earlier than the termination date.

Agreement 4

The maximum loan amount is R 50m. Interest is due half-yearly at JIBAR plus 250 base points with a termination date of 31 December 2023 and has flexible repayment terms. The loan may be paid in whole or part earlier than the term.

Non-current liabilities	(120 750 000)	(120 750 000)
14. Long term lease liabilities		
Financial Lease Liabilities	25 671 301	15 658 373
	25 671 301	15 658 373
15. Trade and other payables		
Trade payables	233 390 798	231 373 218
Accrued expenses	83 831 991	16 065 573
Accrued leave Pay	5 497 783	4 380 994
	322 720 572	251 819 785

The fair value of trade and other payables approximate their carrying value at the end of the year, due to their short-term nature. All the trade payable are due and payable within 12 months.

MSSL Global RSA Module Engineering Limited (Registration Number: 2009/010528/06) Annual Financial Statements for the year ended 31 March 2021

R	Notes to the annual financial statements		Note	31 March 2021	31 March 2020
Constitution of deferred revenue - 2012 Closing found for financial instruments have been selected to the line line line line line line line lin	16. Financial liabilities by category			R	R
Loans from group companies 120 750 000 120 750 000 120 750 000 317 222 789 247 438 791 247 495 991 247 438 791	1				
Loans from group companies 120 750 000 120 750 000 317 222 789 247 438 791 437 972 789 368 188 791 17. Short term lease liabilities 4 314 923 2 314 936 18. Deferred income Superiment grant Deferred tooling revenue Superiment grant Superiment grant g	The accounting policies for financial instru	iments have been a	pplied to the line	items below:	
17. Short term lease liabilities 317 222 789 368 188 791 347 972 789 368 188 791	Financial liabilities at amortised cost				
17. Short term lease liabilities 317 222 789 368 188 791 347 972 789 368 188 791	Loans from group companies			120 750 000	120 750 000
17. Short term lease liabilities					
Seconciliation of deferred revenue - 2021 18 18 19 19 19 19 19 1	• •			437 972 789	
18. Deferred income	17. Short term lease liabilities				
18. Deferred income	Financial Lease Liabilities			4 314 923	2 314 936
Current liabilities					
Government grant 73 161 934 90 889 709 Deferred tooling revenue 227 959 062 415 989 847 318 848 771 Reconciliation of deferred revenue - 2021 Reconciliation of deferred revenue - 2021 Additions balance Realised during the year Closing balance Reconciliation of deferred revenue - 2020 398 725 069 (17 727 774) 73 161 934 318 848 771 398 725 069 (283 856 218) 342 827 913 318 848 771 398 725 069 (301 583 992) 415 989 847 Reconciliation of deferred revenue - 2020 Opening balance Additions Realised during the year Closing balance	18. Deferred income				
Deferred tooling revenue 342 827 913 227 959 062 415 989 847 318 848 771	Current liabilities				
Deferred tooling revenue 342 827 913 227 959 062 415 989 847 318 848 771	Government grant			73 161 934	90 889 709
Closing balance R R R R R R R R R	=			342 827 913	227 959 062
Closing balance R R R R R R R R R				415 989 847	318 848 771
R R R R R R R R R R	Reconciliation of deferred revenue - 202	1			
Government grant Deferred tooling revenue 90 889 709 227 959 062 398 725 069 398 725 069 (283 856 218) 342 827 913 318 848 771 73 161 934 342 827 913 342 827 913 318 848 771 Reconciliation of deferred revenue - 2020 Opening balance Additions he year Realised during balance Closing balance			Additions	_	_
Deferred tooling revenue 227 959 062 398 725 069 (283 856 218) 342 827 913		R	R	R	R
Reconciliation of deferred revenue - 2020 Opening balance Additions Realised during the year Closing balance	Government grant	90 889 709	-	(17 727 774)	73 161 934
Reconciliation of deferred revenue - 2020 Opening Additions Realised during Closing balance the year balance	Deferred tooling revenue				
Opening Additions Realised during Closing balance the year balance		318 848 771	398 725 069	(301 583 992)	415 989 847
balance the year balance	Reconciliation of deferred revenue - 202	0			
·		Opening	Additions	Realised during	Closing
р р р		balance		the year	balance
		R	R	R	R
Government grant 99 316 237 9 275 966 (17 702 495) 90 889 709				` ,	
Deferred tooling revenue 73 224 048 287 300 410 (132 565 397) 227 959 062 172 540 285 296 576 376 (150 267 892) 318 848 771	Deferred tooling revenue				

(Registration Number: 2009/010528/06)

Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements	Note	31 March	31 March
		2021	2020
		R	R

Deferred income (Continued) 18.

Government grant:

The government grant relates to the Automotive Incentive Scheme (AIS). The maximum grant is for R83 300 000 (2017: R83 300 000), assuming a projected maximum qualifying investment amount of R238 000 000. (2018: R41 847 000), assuming a projected maximum qualifying investment amount of R139 490 000. (2019: R30 000 000), assuming a projected maximum qualifying investment amount of R120 000 000. The approval is conditional to meeting the requirements of the AIS. One of the requirements of the AIS, is that a claim form be submitted to the DTI for evaluation, after which the grant would be paid. As at 31 March 2021, approval 2, approval 3, approval 4, approval 5 were fully paid by DTI and claim 1 of approval 6 has been fully paid. Claim 2 &3 of approval 6 is not due yet

Deferred Revenue:

Advanced payments of up to 90% of the total contract price are received from customers during various stages of the tool's production. The final 10% payment is required upon sign-off of the completed tool. This is where risks and rewards transfer.

19. Revenue

Sale of manufactured components	1 062 388 893	1 040 113 888
Tooling Sale	332 441 280 1 394 830 173	170 909 169 1 211 023 057
20. Cost of sales	1091000170	1211020 007
Cost of goods sold include the following:		
Cost of materials	800 080 131	617 108 841
Direct labour	97 456 510	98 895 427
Lease rental	5 120 061	3 071 208
	902 656 702	719 075 476
21. Other income		
Government Grant Recognized	17 727 774	17 702 495
Scrap Sales	1 050 419	859 817
Customer Claims	14 497 476	20 183 581
Custom Duty / PRCC claim	9 003 090	8 659 571
Insurance claim received	-	2 710 848
Other Miscellaneous income	17 970	3 867 029
	42 296 729	53 983 341

MSSL Global RSA Module Engineering Limited (Registration Number: 2009/010528/06) Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements	Note	31 March 2021 R	31 March 2020 R
22. Operating Expenses			
Consumables		17 484 816	14 647 297
Depreciation and amortisation		63 675 648	78 919 839
Indirect Man Power		78 396 858	78 110 946
Freight outward		3 924 700	5 711 074
Lease rentals		(5 073 469)	(1 457 901)
Legal and professional fees		42 503 198	28 801 868
Management fees		-	445 713
Packaging cost		12 574 009	13 003 680
Loss on exchange differences		(4 193 795)	15 062 247
Repairs and maintenance		31 121 883	40 178 512
Utilities		24 303 923	24 006 069
Other expenses		56 871 161	21 389 281
		321 588 930	318 818 625
23. Investment revenue			
Interest revenue			
Interest from Bank		2 121 308	5 331 066
Interest from Related Party		110 722	32 917
Interest Income from Income Tax Refund		317 980	322 321
		2 550 010	5 685 304
24. Finance costs			
Bank and financial institutions		507 310	687 239
Interest to Group Companies		8 890 230	15 207 129
Interest of lease liabilities		2 367 111	2 350 166
		11 764 651	18 244 534
25. Income tax expense			
Major components of the income tax expense			
Income tax – current		50 242 547	72 053 875
Income tax-Prior year under/(over) provision		-	4 015 288
Deferred tax – current		3 573 234	(21 747 643)
		53 815 781	54 321 520

MSSL Global RSA Module Engineering Limited (Registration Number: 2009/010528/06) Annual Financial Statements for the year ended 31 March 2021

Notes	to the annual financial statements	Note	31 March 2021 R	31 March 2020 R
25.	Income tax expense contineud		K	K
Reco	nciliation of the income tax expense			
Reco	nciliation between accounting profit and income tax expense.			
	unting profit		203 666 629	214 553 067
Tax a	at the applicable tax rate of 28%		57 026 656	60 074 859
Tax o	effect of adjustments on taxable income			
	year under provision – deferred tax		(838 036)	-
Perm	anent difference		(2 077 705)	(287,134)
Prior	year over under provision		-	4,015,288
Temp	porary difference		(295 134)	(9,481,493)
Unre	cognised deferred tax asset on assessed loss		-	-
Tax e	effect on amount recovered from insurance			
			53 815 781	54 321 520
26.	Amount recognised during the year on account of IFRS 16			
Depr	eciation of right to use assets (Note 22)		3 498 734	2 847 288
Intere	est of lease liabilities (Note 24)		2 367 111	2 350 166
Lease	e expense derecognised (Note 22)		(5 073 469)	(4 303 248)
			792 376	894 206
27.	Employee costs			
Salar	ies and other short-term costs		175 853 368	177 006 373
28.	Notes to the statement of cash flows			
28.1	Cash generated from operations			
	t before taxation		204 398 730	215 447 273
	stments for:		(0.17(.01)	760705
	eciation and amortisation		60 176 914	76 072 551
	on foreign exchange est received		(4 193 795)	15 062 247 (5 685 304)
	est received ace costs		(2 229 170) 11 367 125	(5 685 304) 15 894 368
	nges in working capital:		11 30 / 123	13 034 300
	ease) in inventories		(7 930 234)	(11 060 974)
•	ease) /decrease in trade and other receivables		(189 272 134)	(87 343 343)
	ase /(decrease) in trade and other payables		70 900 787	99 612 702
	ase in deferred income		97 141 076	146 308 486
			240 359 301	464 308 006

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Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements	Note	31 March 2021	31 March 2020
28. Notes to the statement of cash flows (Continued)		R	R
28.2 Taxation paid			
Amount outstanding at beginning of the year		(31 471 924)	(18 632 713)
Normal income taxation		53 815 781	55 135 155
Amount due at end of the year		31 778 882	31 471 924
		54 122 739	67 974 366
29. Commitments			
Capital commitments			
Already contracted for but not provided for			
Property, plant and equipment		168 163 437	29 902 116

This committed expenditure relates to property and will be financed by available bank facilities, existing cash resources, funds internally generated and the DTI loan received.

30. Maturities of financial lease liabilities

The future aggregate minimum undiscounted lease payments under non-cancellable financial leases are as follows:

-within one year	7 677 314	3 104 429
-in second to fifth year	26 433 380	9 429 535
-later than five years	9 522 700	10 232 275
	43 633 394	22 766 239

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Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements

31. Related parties

Ultimate Holding Company - Motherson Sumi Systems Limited, India - MSSL Mauritius Holdings Limited, Mauritius

Directors Bharat Kumar Garg

Amit Bhakri

A Pillay

Key management V Johri

SN Das A Dadwal

Name of Company	Category
MSSL Mauritius Holdings Limited	Subsidiary Company
Motherson Electrical Wires Lanka Pvt. Ltd.	Subsidiary Company
MSSL Mideast (FZE)	Subsidiary Company
MSSL (S) Pte Ltd.	Subsidiary Company
Motherson Innovations Tech Limited	Subsidiary Company
(formerly MSSL Automobile Component Ltd.)	
Samvardhana Motherson Polymers Ltd.	Subsidiary Company
MSSL (GB) Limited	Subsidiary Company
Motherson Wiring System (FZE)	Subsidiary Company
MSSL GmbH	Subsidiary Company
MSSL Tooling (FZE)	Subsidiary Company
Samvardhana Motherson Invest Deutschland GmbH	Subsidiary Company
MSSL Advanced Polymers s.r.o	Subsidiary Company
Motherson Techno Precision GmbH	Subsidiary Company
(formerly Motherson Orca Precision Technology GmbH)	
MSSL s.r.1 Unipersonale	Subsidiary Company
Motherson Techno Precision México, S.A. de C.V	Subsidiary Company
MSSL Australia Pty Ltd	Subsidiary Company
MSSL Ireland Pvt. Ltd.	Subsidiary Company
Global Environment Management (FZE)	Subsidiary Company
Motherson Elastomers Pty Limited	Subsidiary Company
Motherson Investments Pty Limited	Subsidiary Company
MSSL Global RSA Module Engineering Limited	Subsidiary Company
MSSL Japan Limited	Subsidiary Company
Vacuform 2000 (Proprietary) Limited.	Subsidiary Company
MSSL México, S.A. De C.V.	Subsidiary Company
MSSL WH System (Thailand) Co., Ltd	Subsidiary Company
MSSL Korea WH Limited	Subsidiary Company
MSSL Consolidated Inc.	Subsidiary Company
MSSL Wiring System Inc., USA	Subsidiary Company
Alphabet de Mexico, S.A. de C.V.	Subsidiary Company
Alphabet de Mexico de Monclova, S.A. de C.V.	Subsidiary Company
Alphabet de Saltillo, S.A. de C.V.	Subsidiary Company
MSSL Wirings Juarez S.A. de C.V.	Subsidiary Company
MSSL Manufacturing Hungary Kft	Subsidiary Company
Motherson Air Travel Pvt. Ltd.	Subsidiary Company

(Registration Number: 2009/010528/06)

Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements

31. Related parties (Continued)

MSSL Estonia WH OÜ	Subsidiary Company
Samvardhana Motherson Global Holdings Ltd.	Subsidiary Company
Samvardhana Motherson Automotive Systems Group B.V.	Subsidiary Company
Samvardhana Motherson Reflectec Group Holdings Limited	Subsidiary Company
SMR Automotive Technology Holding Cyprus Ltd.	Subsidiary Company
SMR Automotive Mirror Parts and Holdings UK Ltd.	Subsidiary Company
SMR Automotive Holding Hong Kong Limited	Subsidiary Company
SMR Automotive Systems India Limited	Subsidiary Company
SMR Automotive Systems France S. A.	Subsidiary Company
SMR Automotive Mirror Technology Holding Hungary Kft	Subsidiary Company
SMR Patents S.aR.L.	Subsidiary Company
SMR Automotive Technology Valencia S.A.U.	Subsidiary Company
SMR Automotive Mirrors UK Limited	Subsidiary Company
SMR Automotive Mirror International USA Inc.	Subsidiary Company
SMR Automotive Systems USA Inc.	Subsidiary Company
SMR Automotive Beijing Co. Limited	Subsidiary Company
SMR Automotive Yancheng Co. Limited	Subsidiary Company
SMR Automotive Mirror Systems Holding Deutschland GmbH	Subsidiary Company
SMR Holding Australia Pty Limited	Subsidiary Company
SMR Automotive Australia Pty Limited	Subsidiary Company
SMR Automotive Mirror Technology Hungary Bt	Subsidiary Company
SMR Automotive Modules Korea Ltd	Subsidiary Company
SMR Automotive Beteiligungen Deutschland GmbH	Subsidiary Company
SMR Hyosang Automotive Ltd.	Subsidiary Company
SMR Automotive Mirrors Stuttgart GmbH	Subsidiary Company
SMR Automotive Systems Spain S.A.U.	Subsidiary Company
SMR Automotive Vision Systems Mexico S.A. de C.V.	Subsidiary Company
SMR Grundbesitz GmbH & Co. KG	Subsidiary Company
SMR Automotive Brasil LTDA	Subsidiary Company
SMR Automotive System (Thailand) Limited	Subsidiary Company
SMR Automotives Systems Macedonia Dooel Skopje	Subsidiary Company
SMR Automotive Operations Japan K.K.	Subsidiary Company
SMR Automotive (Langfang) Co. Ltd.	Subsidiary Company
SMR Automotive Vision System Operations USA INC	Subsidiary Company
SMR Mirror UK Limited	Subsidiary Company
Samvardhana Motherson Peguform GmbH	Subsidiary Company
SMP Automotive Interiors (Beijing) Co. Ltd	Subsidiary Company
SMP Deutschland GmbH	Subsidiary Company
SMP Logistik Service GmbH	Subsidiary Company
SMP Automotive Solutions Slovakia s.r.o	Subsidiary Company
Changchun Peguform Automotive Plastics Technology Co. Ltd	Subsidiary Company
Foshan Peguform Automotive Plastics Technology Co. Ltd.	Subsidiary Company
SMP Automotive Technology Management Services (Changchun) Co. Ltd.	Subsidiary Company
SMP Automotive Technology Iberica S.L	Subsidiary Company
Samvardhana Motherson Peguform Barcelona S.L.U	Subsidiary Company
SMP Automotive Technologies Teruel Sociedad Limitada	Subsidiary Company
Samvardhana Motherson Peguform Automotive Technology Portugal S.A	Subsidiary Company

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Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements

31. Related parties (Continued)

SMP Automotive Systems Mexico S.A. de C.VSubsidiary CompanySMP Automotive Produtos Automotivos do Brasil Ltda.Subsidiary Company
L SMD Automotive Produtes Automotives de Presil I tde
SMP Automotive Exterior GmbH Subsidiary Company
Samvardhana Motherson Innovative Autosystems B.V. & Co. KG Subsidiary Company
Samvardhana Motherson Innovative Autosystems Holding Company BV Subsidiary Company
SM Real Estate GmbH Subsidiary Company
Samvardhana Motherson Innovative Autosystems de México, S.A. de C.V Subsidiary Company
SMP Automotive Systems Alabama Inc. Subsidiary Company
Motherson Innovations Company Limited, U.K. Subsidiary Company
Motherson Innovations Deutschland GmbH Subsidiary Company
Samvardhana Motherson Global (FZE) Subsidiary Company
SMR Automotive Industries RUS Limited Liability Company Subsidiary Company
Celulosa Fabril (Cefa) S.A. Subsidiary Company
Modulos Ribera Alta S.L. Subsidiary Company
Motherson Innovations Lights GmbH & Co KG Subsidiary Company
Motherson Innovations Lights Verwaltungs GmbH Subsidiary Company
PKC Group Oy Subsidiary Company
PKC Wiring Systems Oy Subsidiary Company Subsidiary Company
PKC Group Poland Sp. z o.o. Subsidiary Company
PKC Wiring Systems Llc Subsidiary Company
PKC Group APAC Limited Subsidiary Company
PKC Group Canada Inc. Subsidiary Company
PKC Group USA Inc. Subsidiary Company
PKC Group Mexico S.A. de C.V. Subsidiary Company
Project del Holding S.a.r.l. Subsidiary Company
PK Cables do Brasil Ltda Subsidiary Company
PKC Eesti AS Subsidiary Company
TKV-sarjat Oy Subsidiary Company
PKC SEGU Systemelektrik GmbH Subsidiary Company
Groclin Luxembourg S.à r.l. Subsidiary Company
PKC Vehicle Technology (Suzhou) Co., Ltd. Subsidiary Company
AEES Inc. Subsidiary Company
PKC Group Lithuania UAB Subsidiary Company
PKC Group Poland Holding Sp. z o.o. Subsidiary Company
OOO AEK Subsidiary Company
Kabel-Technik-Polska Sp. z o.o. Subsidiary Company
AEES Power Systems Limited partnership Subsidiary Company
T.I.C.S. Corporation Subsidiary Company
Fortitude Industries Inc. Subsidiary Company
AEES Manufactuera, S. De R.L de C.V. Cableodos del Norte II, S. de R.L de C.V. Subsidiary Company Subsidiary Company
Manufacturas de Componentes Electricos de Mexico S. de R.L de C.V. Subsidiary Company
Arneses y Accesorios de México, S. de R.L de C.V. Subsidiary Company
Asesoria Mexicana Empresarial, S. de R.L de C.V. Subsidiary Company
Arneses de Ciudad Juarez, S. de R.L de C.V. Subsidiary Company
PKC Group de Piedras Negras, S. de R.L. de C.V. Subsidiary Company
PKC Group AEES Commercial S. de R.L de C.V Subsidiary Company

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Notes to the annual financial statements

31. Related parties (Continued)

Jiangsu Huakai-PKC Wire Harness Co., Ltd.	Subsidiary Company
PKC Vechicle Technology (Hefei) Co, Ltd.	Subsidiary Company
Shanjdong Huakai-PKC Wireharness Co. Ltd.	Subsidiary Company
Shenyang SMP Automotive Plastic Component Co. Ltd.	Subsidiary Company
Tianjin SMP Automotive Component Company Limited	Subsidiary Company
SMRC Automotive Holdings B.V.	Subsidiary Company
(formerly Reydel Automotive Holdings B.V.)	
SMRC Automotive Holdings Netherlands B.V.	Subsidiary Company
(formerly Reydel Automotive B.V.)	
SMRC Automotive Interiors Management B.V.	Subsidiary Company
(formerly Reydel Automotive Management B.V.)	
SMRC Automotives Techno Minority Holdings B.V.	Subsidiary Company
(formerly Reydel Automotive Minority Holdings B.V.)	
SMRC Automotive Modules France SAS	Subsidiary Company
(formerly Reydel Automotive France SAS)	
Samvardhana Motherson Reydel Automotive Parts Holding Spain, S.L.U.	Subsidiary Company
(formerly Reydel Automotive Holding Spain, S.L.U)	
SMRC Automotive Interiors Spain S.L.U.	Subsidiary Company
(formerly Reydel Automotive Spain, S.L.U)	
SMRC Automotive Interior Modules Croatia d.o.o	Subsidiary Company
(formerly Reydel Automotive Croatia d.o.o.)	
Samvardhana Motherson Reydel Autotecc Morocco SAS	Subsidiary Company
(formerly Reydel Automotive Morocco SAS)	
SMRC Automotive Technology RU LLC	Subsidiary Company
(formerly Reydel Automotive Rus LLC)	
SMRC Smart Interior Systems Germany GmbH	Subsidiary Company
(formerly Reydel Automotive Germany GmbH)	
SMRC Automotive Interiors Products Poland SA	Subsidiary Company
(formerly Reydel Automotive poland SA) (dormant)	
SMRC Automotive Solutions Slovakia s.r.o.	Subsidiary Company
(formerly Reydel Automotive Slovakia s.r.o.)	
SMRC Automotive Holding South America B.V.	Subsidiary Company
(formerly Reydel Automotive South America B.V.)	
SMRC Automotive Modules South America Minority Holdings B.V.	Subsidiary Company
(formerly Reydel Automotive South America Minority Holdings B.V.)	
SMRC Automotive Tech Argentina S.A.	Subsidiary Company
(formerly Reydel Automotive Argentina SA)	
SMRC Fabricação e Comércio de Produtos Automotivos do Brasil Ltda	Subsidiary Company
(formerly Reydel Automotive Brazil)	
SMRC Automotive Products Limited	Subsidiary Company
(formerly Reydel Automotive India Pvt. Ltd.)	
SMRC Automotive Smart Interior Tech (Thailand) Ltd.	Subsidiary Company
(formerly Reydel Automotive Thailand Ltd.)	
SMRC Automotive Interiors Japan Ltd.	Subsidiary Company
(formerly Reydel Automotive Japan Ltd.)	

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Notes to the annual financial statements

31. Related parties (Continued)

Subsidiaries of Motherson Sumi Systems Ltd. (ultimate holding company)

Shanghai SMRC Automotive Interiors Tech Consulting Co. Ltd.	Subsidiary Company
(formerly Shanghai Reydel Automotive Technology Consulting Co. Ltd.)	
PT SMRC Automotive Technology Indonesia	Subsidiary Company
(formerly PT Reydel Automotive Indonesia)	
Yujin SMRC Automotive Techno Corp.	Subsidiary Company
(formerly Yujin- Reydel Corp.)	
SMRC Automotives Technology Phil Inc.	Subsidiary Company
(formerly Reydel Automotive Phils Inc.)	
Motherson Innovations LLC, USA	Subsidiary Company
Motherson Ossia Innovations LLC, USA	Subsidiary Company
Samvardhana Motherson Corp Management Shanghai Co Ltd.	Subsidiary Company
Motherson Rolling Stock Systems GB Ltd.	Subsidiary Company
Motherson PKC Harness Systems FZ-LLC (incorporated on July 7, 2019)	Subsidiary Company
Wise time Oy	Subsidiary Company
(become the subsidiary w.e.f March 6, 2020)	
Re-time Pty Limited	Subsidiary Company
Motherson Sumi Wiring India Limited	Subsidiary Company
(incorporated on July 2, 2020)	
SMP Automotive Interior Modules d.o.o. Ćuprija, Serbia	Subsidiary Company
(incorporated on July 28, 2020)	
Motherson Rolling Stocks S. de R.L. de C.V.	Subsidiary Company
(incorporated on September 30, 2020)	
Shenyang SMP Automotive Trim Co., Ltd., China	Subsidiary Company
(incorporated on September 4, 2020)	
Motherson Business Service Hungary Kft.	Subsidiary Company
(incorporated on November 9, 2020)	
PKC Vehicle Technology (Fuyang) Co., Ltd.	Subsidiary Company

Interest in associated companies

Name of the Company	Category
Saks Ancillaries Limited	Associate Company
Hubei Zhengao PKC Automotive Wiring Company Ltd	Associate Company

MSSL Global RSA Module Engineering Limited (Registration Number: 2009/010528/06)
Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements

31. Related parties (Continued)

Name of the Company	Category
Kyungshin Industrial Motherson Pvt. Ltd.	Joint Venture Company
Calsonic Kansei Motherson Auto Products Pvt. Ltd.	Joint Venture Company
Ningbo SMR Huaxiang Automotive Mirrors Co. Limited	Joint Venture Company
Chongqing SMR Huaxiang Automotive Products Limited	Joint Venture Company
Eissmann SMP Automotive interieur Slovakia s.r.o.	Joint Venture Company
Tianjin SMR Huaxiang Automotive Parts Co., Ltd.	Joint Venture Company

MSSL Global RSA Module Engineering Limited (Registration Number: 2009/010528/06) Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements

31. Related parties (Continued)

Related party transactions / balances

Related Party	Year	Sales/others to related parties	Purchase/Services from related parties	Amount owed to related parties	Amount owed by related parties
MCCI Assorbedio Dev. Ltd	2021	-	1 353 619	381 983	-
MSSL Australia Pty. Ltd.	2020	_	1 463 398	396 707	1
MSSL Tooling (FZE)	2021	-	287 383 093	92 563 057	-
WISSE Tooling (FZE)	2020	-	151 072 152	54 707 215	-
MSSL GmBH	2021	_	-	1	1
WISSE GIIIBH	2020	-	1 058 055	1 160 113	-
Vacutama 2000 (Brannistana) I td	2021	781 532	176 999	947	633 428
Vacuform 2000 (Proprietary) Ltd.	2020	1 996 781	1 120	193 443	484 810
Samyardhana Motherson Global	2021	-	75 754	-	-
Samvardnana Motherson Global	2020	_	4 050 901	1	1
Samvardhana Motherson Global	2021	_	847 603	694 979	-
(Capital)	2020	_	248 551	4 731 069	-
MothersonSumi Infotech and Designs	2021	_	4 904 290	1 178 779	-
Ltd.	2020	_	4 669 271	720 192	-
Motherson Air Travel Agencies Ltd.	2021	_	1 135 197	136 203	-
Motherson Air Travel Agencies Ltd.	2020	_	3 317 677	150 458	-
Motherson Auto Ltd.	2021	_	-	1	-
Motherson Auto Ltd.	2020	_	61 799	1	-
MCCI Ionon I td	2021	_	-	1	-
MSSL Japan Ltd.	2020	_	1 096	•	-
Matherson Moulds and Diogestine I to	2021	-	-	-	-
Motherson Moulds and Diecasting Ltd.	2020	-	2 470 438	414 152	-

Related Party	Year	Interest Received	Interest Paid	Amount owed to related parties	Amount owed by related parties
Vacufarra 2000 (Pranciatory) I td	2021	110 722	ı	-	-
Vacuform 2000 (Proprietary) Ltd.	2020	32 917	-	-	32 917
MCCI Marmitina Haldinga I td	2021	-	8 890 230	3 083 573	-
MSSL Mauritius Holdings Ltd.	2020	-	15 207 129	5 053 157	-

Related Party	Year	Loan Received Back	Loan Given/Repaid	Amount owed to related parties	Amount owed by related parties
Vacufama 2000 (Promistant) Ltd	2021	2 000 000	-	-	-
Vacuform 2000 (Proprietary) Ltd.	2020	ı	2 000 000	1	2 000 000
MSSL Mauritius Holdings Ltd.	2021	ı	ı	120 750 000	-
Wisse Mauritius Holdings Etd.	2020	-	40 000 000	120 750 000	-

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Annual Financial Statements for the year ended 31 March 2021

Notes to the annual financial statements	Note	31 March	31 March
		2021	2020
		R	R

32. Events after the reporting period

The directors are not aware of any other matter or circumstance arising since the end of the reporting period that would materially impact the annual financial statements.

33. Going concern

The directors believe that the company has adequate financial resources to continue in operation for the foreseeable future and accordingly the annual financial statements have been prepared on a going concern basis. The directors have satisfied themselves that the company is in a sound financial position and that it has access to sufficient borrowing facilities to meet its foreseeable cash requirements. The directors are not aware of any new material changes that may adversely impact the company. The directors are also not aware of any material non-compliance with statutory or regulatory requirements or of any pending changes to legislation which may affect the company.